

Executive Officers and Senior Managing Directors

(As of June 1, 2016)

	Group CEO	Koji Nagai	●
	Group COO	Tetsu Ozaki	●
Retail	Head of Retail Division	Eiichiro Yamaguchi	
Asset Management	Head of Asset Management Division	Kunio Watanabe	●
Wholesale	Joint Heads of Wholesale Division	Steven Ashley Kentaro Okuda	
Global Markets	Head of Global Markets	Steven Ashley	
	Global Markets Co-Head	Yasuo Kashiwagi	
	Head of Global Markets EMEA	Yutaka Nakajima	
Investment Banking	Head of Investment Banking	Kentaro Okuda	
Americas	Head of Americas	David Findlay	
	Co-Head of Americas	Tsutomu Takemura	
EMEA	Executive Chairman, EMEA	Minoru Shinohara	
	Head of EMEA	Jonathan Lewis	
Asia ex-Japan	Head of Asia ex-Japan	Toshiyasu Iiyama	
	Co-Head of Asia ex-Japan	Takeo Aoki	
Banking	Banking	Chie Toriumi	
Corporate	Chief of Staff	Shoichi Nagamatsu	●
	Chief Financial Officer (CFO)	Takumi Kitamura	●
	Group Entity Structure and Co-CRO	Yuji Nakata	●
	Chief Risk Officer (CRO)	Lewis O'Donald	
	Chief Information Officer (CIO)	Kaoru Numata	
	Group CAO (Wholesale IT, Global Operations, Facility Management)	Paul Spanswick	
	Head of Group Compliance and Operations	Tomoyuki Teraguchi	
	Chief Legal Officer (CLO)	Yasushi Takayama	
	Deputy Chief of Staff and Group Strategy	Yo Akatsuka	
	Group Corporate Communications, Corporate Citizenship and Tokyo 2020 Olympic and Paralympic	Hajime Ikeda	
	Global Head of Human Resources	Kenji Kimura	
	General Services	Rikiya Nonomura	
	Asia Strategy (China)	Toshihiro Iwasaki	
	Internal Audit	Group Internal Audit	Junko Nakagawa

● indicates an Executive Officer

Actions for Shaping Our Future

Based on our philosophy of “placing our clients at the heart of everything we do,” Nomura Group continues to innovate and take up new challenges to drive sustainable growth, along with undertaking a variety of activities to fulfill our corporate social responsibility (CSR). We hope that this section will increase your understanding of these and other actions.