

NOMURA

Risk Management

Group Risk Management

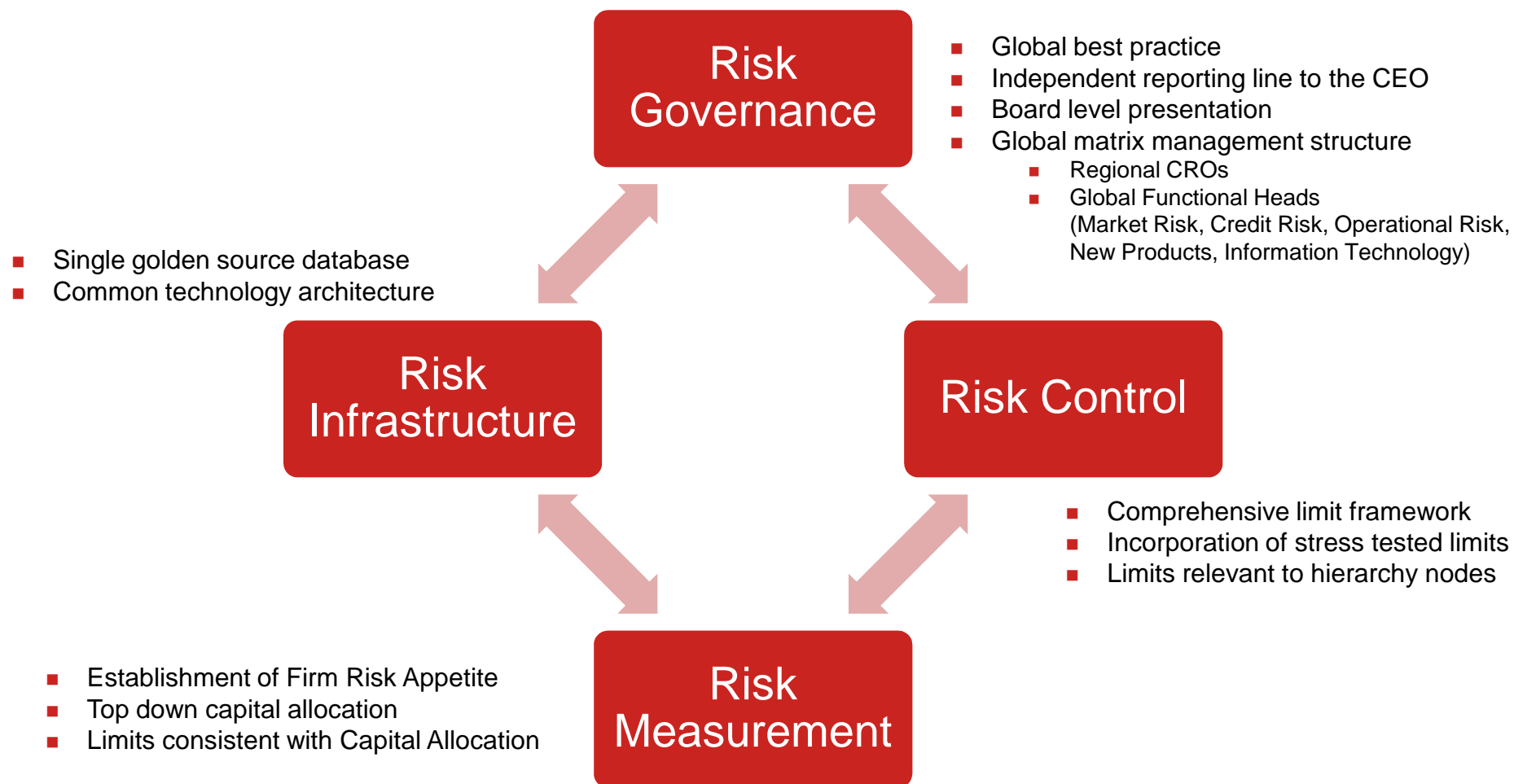
May 10, 2010

David Benson
Chief Risk Officer

Agenda

1. Risk Management Framework - 4 Pillars
2. Risk Appetite
3. Economic Capital Analysis
4. Illiquid Asset Analysis

1. Risk Management Framework - 4 Pillars



2. Risk Appetite

- The Group Integrated Risk Management Committee determines Nomura’s risk tolerance. Risk tolerance is quantified through Risk Management’s Economic Capital methodology. Capital is allocated to the businesses through an allocation of Economic Capital.

Risk Appetite Definition Approach

Quantitative Measures	Capital / Balance Sheet	Current	Target / Limit
	Regulatory Capital Ratio	• 17.1%	• 10-12%
	Long Term Credit Rating	• BBB	• Single A
	Economic Capital to Tier 1 Ratio	• 38%	• 50%
	Illiquid Assets / Tier 1	• 54%	• 60%

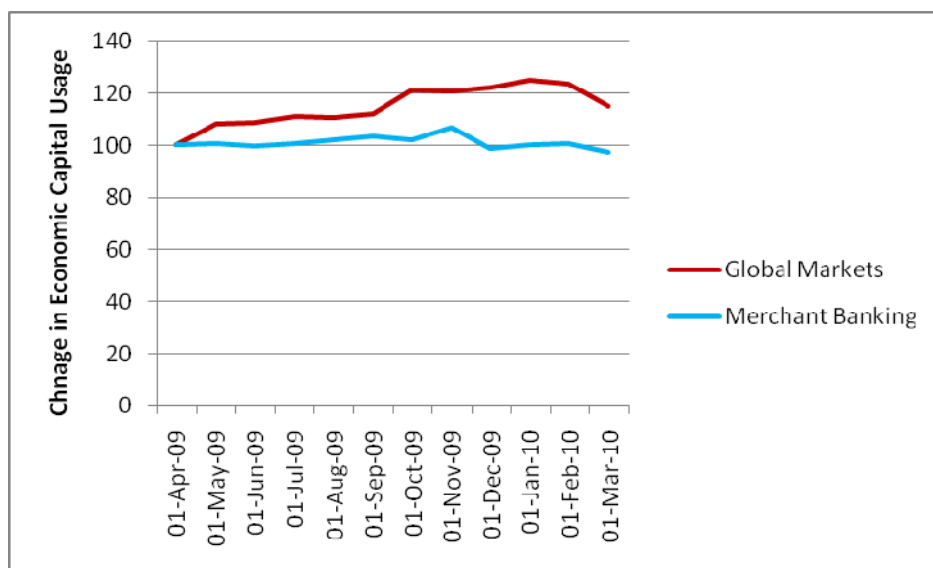
Economic Capital Definition

- Economic Capital quantifies the capital required to cover unexpected losses across all risk types
- Economic Capital calculates a 1 year potential loss due to adverse changes at a 99.95% confidence level
- Allows synthesis of differing risk types

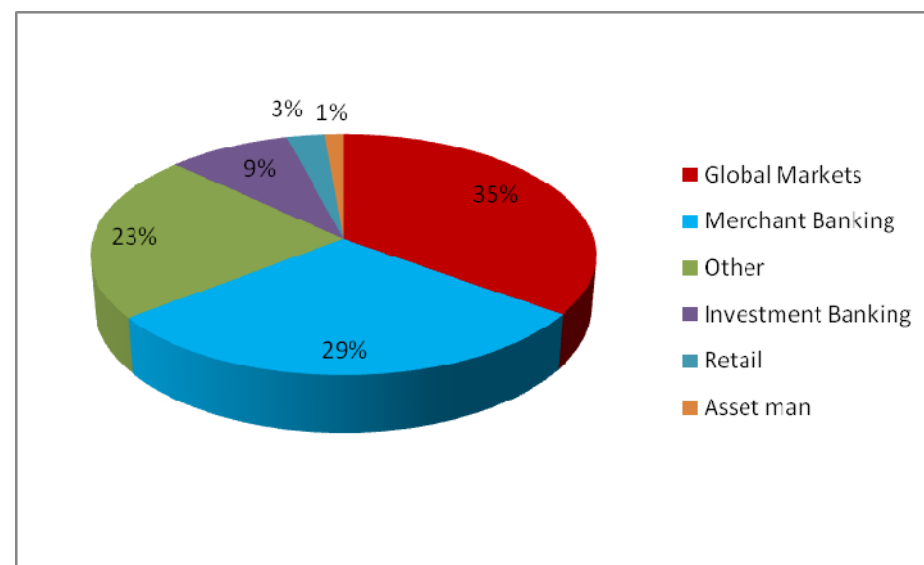
3. Economic Capital Analysis

Economic Capital By Business Line

Change in Economic Capital Usage (%)



Economic Capital Breakdown at March 31 2010



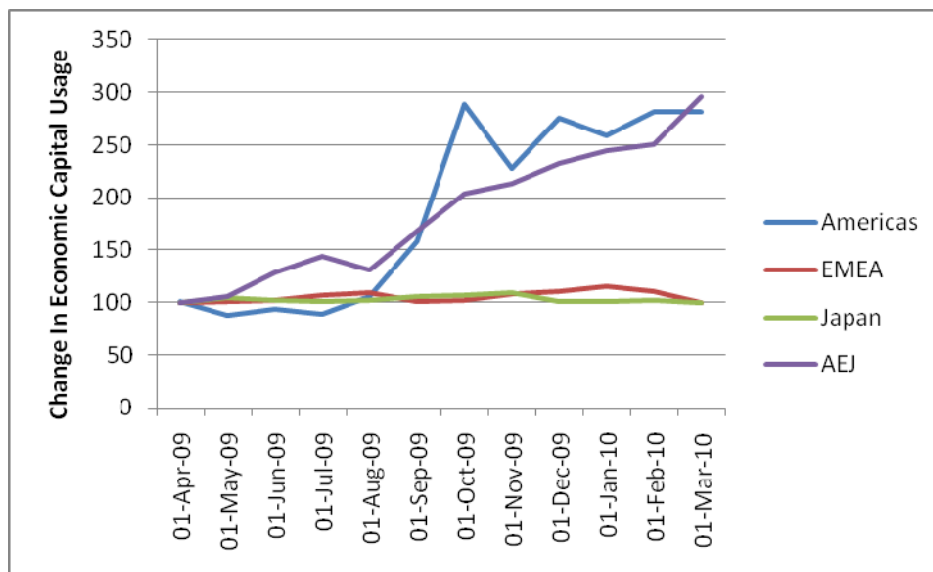
- Increase in Global Markets economic capital usage.
- Decrease in Merchant Banking economic capital usage.

- Merchant Banking balance sheet \$4.2bb
- Investment Banking balance sheet \$1.5bb
- Other balance sheet \$1.7bb

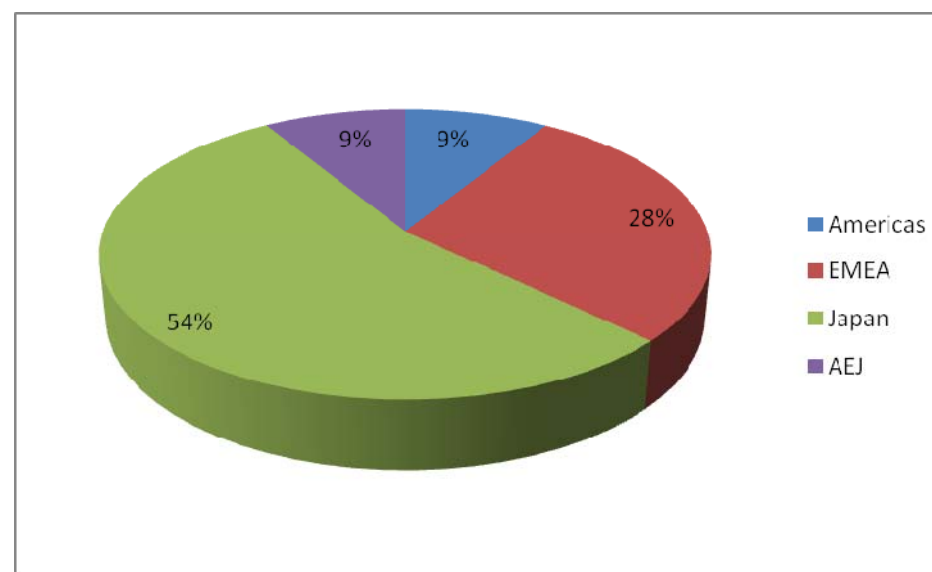
Economic Capital Analysis

- Japan continues to have the largest utilization of Economic Capital, while EMEA is the second largest contributor as a result of the Lehman acquisition. However, since 2009, Japan's Economic Capital has been trending down, as capital is reallocated to support the build out in the US and Asia ex-Japan:

Economic Capital Change in Usage By Region (%)



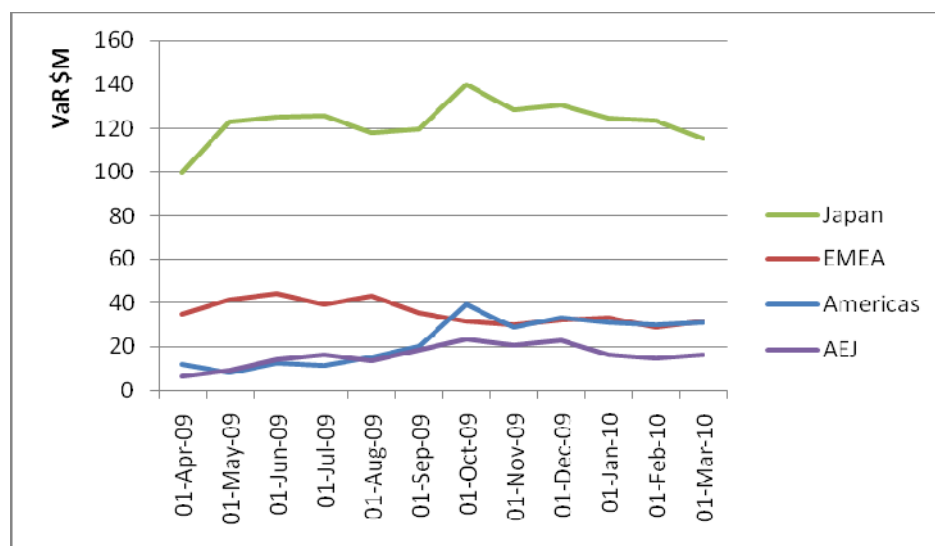
Economic Capital By Region at March 31 2010



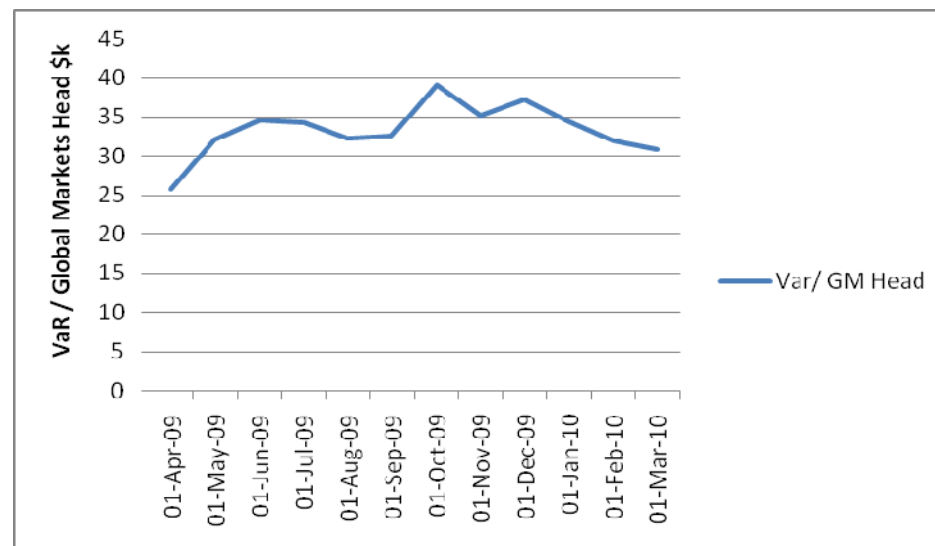
VaR Analysis by Region and Headcount

- Global Markets VaR in both Japan and EMEA has been decreasing as capital is deployed to the US and Asia ex-Japan.
- Since October 2009, the total VaR per Global Markets headcount has declined by 20%.

Regional VaR Analysis (\$M)



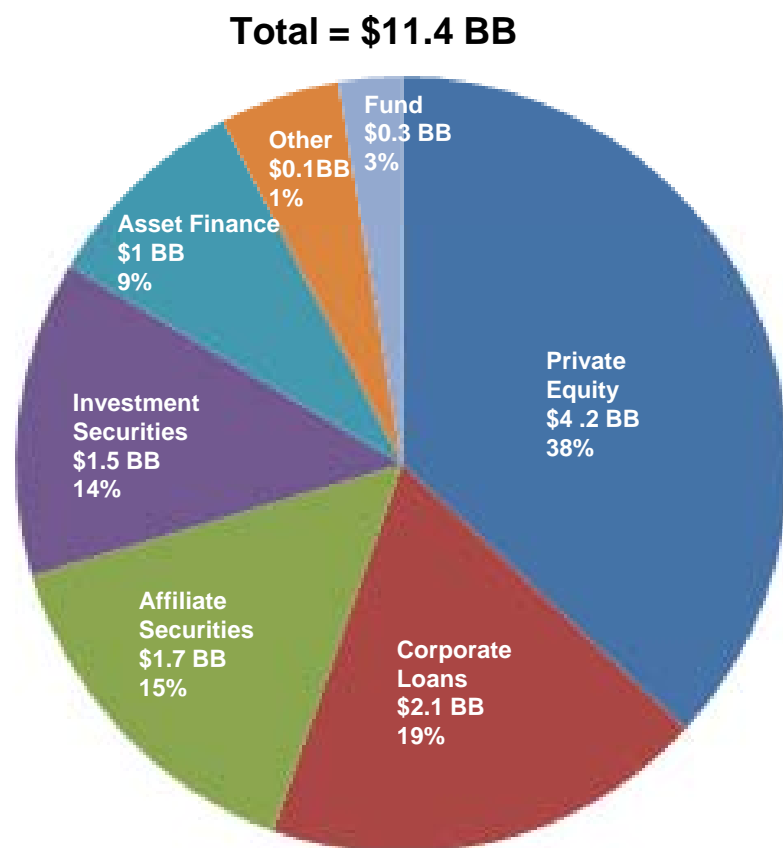
VaR per Global Markets (GM) Headcount (\$k)



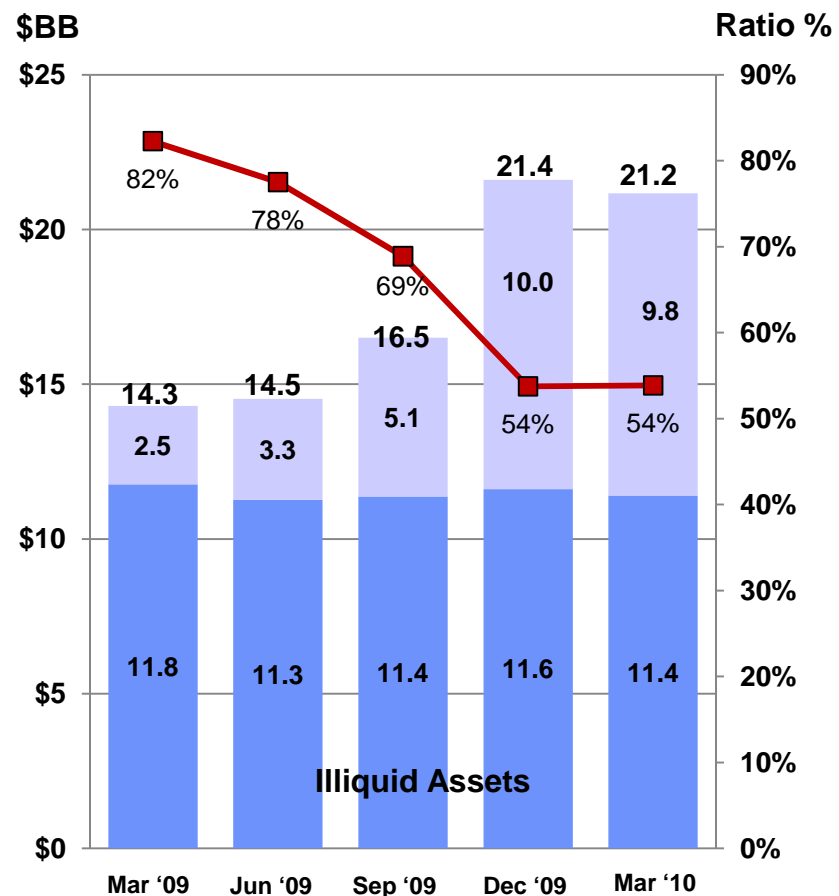
4. Illiquid Assets Analysis

- As of 3/31/2010, Nomura's illiquid assets totaled \$11.4BB, down from \$11.8BB a year ago. However, over this period, Nomura's Tier 1 capital has increased by \$6.9BB from \$14.3BB to \$21.2BB from the capital raises and earnings growth. This means that the illiquid assets to Tier 1 capital ratio has decreased dramatically from 82% to 54%:

Illiquid Asset Breakdown



Illiquid Assets as % of Tier 1 Capital March '09 – March '10



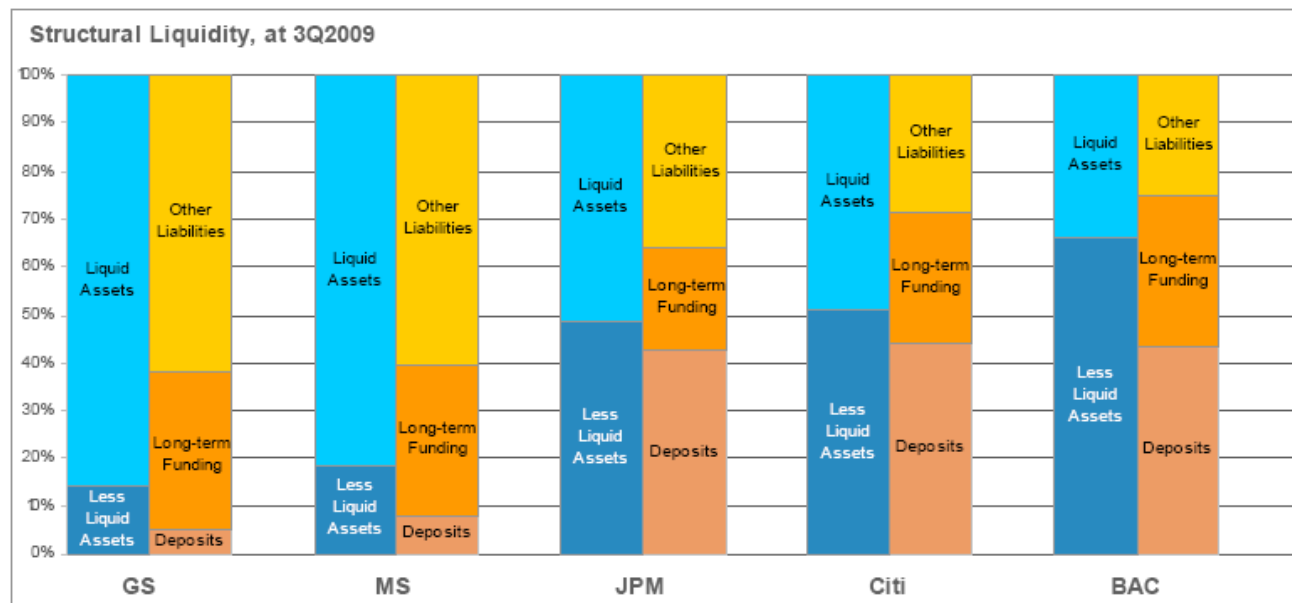
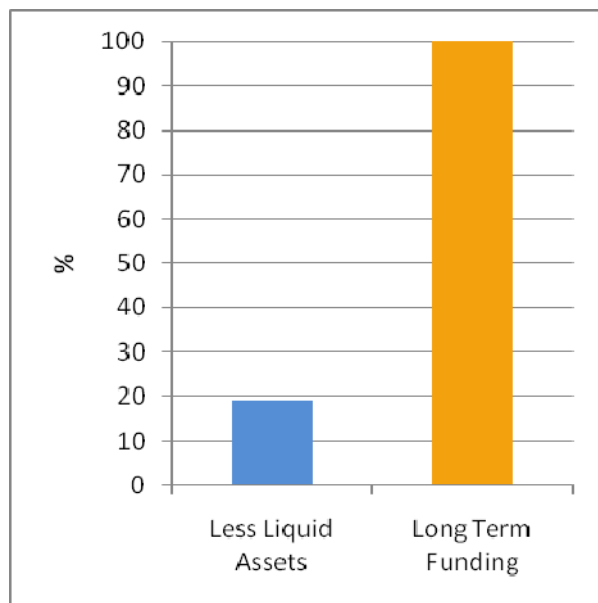
Cash Capital Funding of Level 3 and Illiquid Assets

Level 3 and Illiquid Assets at 31 March 2010	Yen 1.342tn	\$14.34bn
Shareholder equity	Yen 2.126tn	\$22.73bn
Cash capital funding > 1 year	Yen 5.056tn	\$54.05bn
Total cash capital	Yen 7.182tn	\$76.77bn

Level 3 and Illiquid Assets
 ----- = 18.7%
 Total cash capital

FX rate 93.546

Nomura as at March 31 2010



Source – special comment – An update – Ratings Challenges and Rations for Wholesale Investment Banks - Moody's Global Banking December 2009

Nomura Holdings, Inc.
www.nomura.com/