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Materiality

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Strategies to Achieve our

Management Vision

There are many issues in society to be addressed. Among the various social issues, Nomura has identified "Nomura Group Priority Initiatives (Materiality)" as priority themes to focus on for solutions and responses. We review the Materiality every year based on the environment and Nomura's business developments. We will use related items to monitor the progress of our efforts on each issue, and make steady progress on these initiatives.

#### STEP 1 STEP 2

Management Vision

**Evaluate importance** 

#### List the issues

# We make a list of issues based on domestic and overseas non-financial information disclosure guidelines such as the GRI Guidelines and SDGs, etc.

We evaluate the importance to stakeholders based on the matters to be evaluated as provided by ESG research organizations' in Japan and overseas and based on opinions from external stakeholders. In addition, we evaluate the importance to Nomura, referencing our Management Vision, Corporate

Philosophy and the Nomura Group Code of Conduct, as well as based on interviews of key internal departments.

\* DJSI(S&P Global/SAM), Vigeo Eiris, MSCI, ISS-oekom, Sustainalytics

#### STEP 3

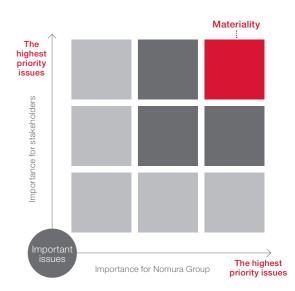
## Formulate draft Materiality

Based on the evaluation of importance (see 2 left), we formulate a Nomura Group Materiality draft following verification by the Group Strategy Department, Group Secretariat and Regulatory Affairs Department and Sustainability Development

# STEP 4

### Senior management discusses and makes final decision

The Sustainability Committee, chaired by the Group CEO, makes a final decision after reviewing the validity of the Nomura Group Materiality.



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# **Priority social issues** to address

Sound development of capital markets

> Mitigation of climate change and response to natural disasters

Response to the pandemic

Response to the declining birthrate and increasing longevity

Rectification of regional and individual disparities

Countermeasures against cyberattacks, money laundering and other financial crimes

Suppression and prevention of inappropriate/unjust actions by companies

Promotion of diverse human resources

elated social issues	Nomura Group	Priority Initiatives (Materiality)	Reference page	Metrics
A D E	Provision of financial services according to clients' situations and diversification of access points to financial services	Enhance the level of asset management advice     Diversification of consulting services     Provision of financial services using digital platforms     Provision of financial services to a wide range of customers through collaboration with business partners     Provision of various means of raising funds	P26	Discretionary investment assets und management     Consulting-related income     Retail client assets     Alternative assets under management
ess social issues through	Provision of financial services to support the realization of a sustainable society	Various financial transactions including issuance support and underwriting of sustainability bonds (green bonds, social bonds) that contribute to solving social issues and realizing a decarbonized society     Expansion of advisory business (provision of M&A, consulting services, research capabilities, etc.)     Support for venture companies, including healthcare, nursing care, agriculture, etc.     Development and provision of ESG/SDGs investment products     Practice responsible investment     Advancement of initiatives based on the GFANZ framework (Net Zero Asset Managers initiative, Net-Zero Banking Alliance)	P27-28	Value of sustainable finance we sup     Sustainable investment ratio
business activitie	Development and provision of services in response to the declining birthrate and increasing longevity	Strengthening of services supporting smooth asset/business succession     Measures in response to the lengthening of asset lifespans     Heartful partners specializing in working with elderly clients	P53	Track record of training received fror Japan Financial Gerontology Associ aimed at improving customer servic elderly clients     Percentage of branches with heartfu partners (specialist team for elderly clients)
ADE	Provision of opportunities to deepen understanding of finance/ economics and asset-building	Support for financial and economics education     Provision of opportunities for people of all ages to acquire knowledge about asset building     Diversification of access points to financial and economics knowledge	P57-58	Number of students (all levels) we provide financial and economics education to     Number of learning materials provic status of implementation of financia economics education for company employees
В	Nomura's own efforts to reduce environmental impact	Achieve net zero GHG emissions from Nomura offices by 2030     Switching to renewable energy     Implementation of environmental management system	P55-56	GHG emissions     Amount and ratio of renewable ene purchased
A F	Strengthening of governance including enhancement of risk management	Bolstering the risk management framework     Ensuring diversity of Board of Directors members     Advancement of information disclosure     Strengthening IT security, including response to cyber risks     Building a global business continuity system     Setting policies and developing a management framework to combat money laundering and the financing of terrorism	P64 P75-76 P81-82	Diversity of Board of Directors     Discussions at Board of Directors meetings (frequency of meetings, participation by each director, and details of discussions)     Training on risk management and cybersecurity
G G	Promotion of appropriate conduct and compliance	Thorough compliance with laws and regulations Foster widespread compliance with Nomura Group Code of Conduct Responding to human rights issues (raise awareness of human rights and manage human rights risks in the supply chain)	P69-70	Client satisfaction level     Number of complaints     Status of compliance with Code of Conduct (employee survey)     Compliance and human rights train conducted     Number of whistle-blowing reports     Signing of Supplier CSR Guideline
platform	Enhancement of human capital, initiatives for Diversity, Equity & Inclusion	Recruitment/appointment/promotion of diverse human resources     Improvement in employee engagement (develop and inform employees about personnel system enabling diverse working styles, and foster active communication between management and employees)     Enhancement of education and training programs, and provision of recurrent educational opportunities	P59-60	Manager ratio and hiring ratio by getitle and region     Employment ratio of persons with disa     Employee survey     Usage of childcare and nursing car support systems     Training track record (hours, attencost)
ВСЕ	Carry out global social contribution activities	Formulation of policies for social contribution activities     Carry out social contribution activities at each branch/office	P94	Social contribution expenditure     Number of participants in social contribution activities



















