# Directors of Nomura Holdings



Chairman of the Audit Committee

Mr. Shimazaki has extensive

corporate management and

experience with respect to

further, has a high degree

of expertise with regard to

Sarbanes-Oxley Act of 2002

Accounting Council of the Financial

Director of the Financial Accounting

Trustee of the IASC Foundation

Significant concurrent positions

Outside Director of Loginet Japan

(currently, IFRS Foundation)

Standards Foundation

international accounting systems corresponding to a

Major career background

Representative Director and

Executive Vice President of

Sumitomo Corporation

Member of the Business

financial expert.

Services Agency

Co., Ltd.

Member of the Board Risk Committee



Noriaki Shimazaki Kazuhiko Ishimura

#### Chairman of the Nomination Committee Chairman of the Compensation Committee Mr. Ishimura has extensive experience with respect to

corporate management, and especially in the manufacturing industry, having served from the site of production to the management of global business development.

#### Major career background Representative Director, President,

CEO and Chairman of Asahi Glass Co., Ltd. (currently, AGC Inc.)

#### Significant concurrent positions President and CEO of the National Institute of Advanced Industrial Science and Technology Outside Director of Ricoh Company, Ltd



Laura Simone Unger

Chairperson of the Board Risk Committee

Ms. Unger is well-versed in

and regulations, and has

related public companies.

Major career background

Commissioner and Acting

and Exchange Commission

Significant concurrent positions

Corporation

Independent Director of Navient

Chairperson of the US Securities

Independent Director of CIT Group

finance-related legal systems

financial industry developed

by serving as an independent

director etc. of several finance-

expertise and knowledge in the

Victor Chu

Member of the Audit Committee

Member of the Board Risk Committee

corporate management and the

finance industry, and further,

has a high degree of expertise

with regard to legal, regulatory

and corporate governance

based on his UK and Hong

Kong legal qualifications.

Major career background

Group (Current)

Harbour Marina PLC

London

Forum

Chairman and Chief Executive

Officer of First Eastern Investment

Significant concurrent positions

of First Eastern Investment Group

Non-Executive Director of Grand

Chair of Council, University College

Co-Chair, International Business

Independent Director of Airbus SE

Council of the World Economic

Chairman and Chief Executive Officer

Mr. Chu has extensive

experience with respect to



J. Christopher Giancarlo

## Member of the Board Risk Committee

Mr. Giancarlo is well-versed in finance-related legal systems and regulations and advanced technologies such as blockchain, and has experience at global financial services companies and leading global regulators. Major career background

### Executive Vice President of GFI Group Inc. Chairman of the US Commodity

Futures Trading Commission Significant concurrent positions

#### Senior Counsel of Willkie Farr & Gallagher LLP Independent Director of the American Financial Exchange Principal of Digital Dollar Project

Patricia Mosser

Member of the Board Risk Committee

Ms. Mosser has many years of

experience as an economist

and central banker, and is

particularly well versed in

the structure and stability

of financial markets, risk

management, regulation

Major career background

monetary policy.

Department

of financial institutions and

Deputy Director of the Office of

Financial Research, US Treasury

Senior Vice President of Federal

Reserve Bank of New York

Significant concurrent positions

Columbia University, School of

International and Public Affairs

-Director of the MPA Program in

-Director of Central Banking and

Economic Policy Management

-Senior Research Scholar

**Financial Policy** 



Takahisa Takahara

#### Member of the Nomination Committee Member of the Compensation Committee Mr. Takahara has extensive experience in corporate management and currently serves as the head of a consumer goods manufacturer of hygiene-related products with operations in more than 80 countries and regions.

Major career background

Representative Director, President & CEO of Unicharm Corporation (Current)

## Significant concurrent positions

Representative Director, President & CEO of Unicharm Corporation Outside Director of Sumitomo Corporation

Each item of "Experience" above includes the following contents. Please note that these are what the Company expect for Directors and do not represent all the skills, experience and expertise of each Director.

Management A person with experience mainly in corporate representative positions A Person with experience in international corporate representative positions and/or working outside Japan Financial Industry A person with work experience in financial institutions and financial regulatory authorities etc. Accounting / Treasury A person with relevant work experience in accounting and treasury, and/or with academic background Legal system / Regulation A Person with experience in legal and compliance-related work, with work experience at regulatory agencies and government offices, and/or with academic background Internal Control\* A person with relevant business experience and/or academic background Objectal (IT) / DX A person with business experience in digital (IT) and DX-related roles and/or with academic background Sustainability A person with business experience mainly in sustainability-related area such as environment, human rights and diversity (including experience in addressing sustainability as a corporate leader), and/or with academic background

\*including Risk Management

Management International Business

Financial Industry

Accounting / Treasury Legal system / Regulation

Internal Control\*

Digital(IT)/DX

Sustainability

Value

Creation

Management Message

## Directors of Nomura Holdings

Outside Director	Dutside Director	Internal Director	Internal Director	Internal Director	o- Internal Director	
Miyuki Ishiguro	Masahiro Ishizuka	Koji Nagai	Kentaro Okuda	Yutaka Nakajima	Shoji Ogawa	
Member of the Board Risk Committee	Member of the Audit Committee	Chairman of the Board of Director Member of the Nomination Committee	Representative Executive Officer and President	Representative Executive Officer and Deputy President	Mambas of the Audit Committee	-
Member of the Board Risk Committee		Member of the Compensation Committee	Group CEO		Member of the Audit Committee Member of the Board Risk Committee	
Ms. Ishiguro, from her many rears of experience as an Attorney, is well-versed in egal systems and regulations na reas such as financial and capital markets, and has nternational experience. Major career background	Mr. Ishizuka is well-versed in international accounting systems from his many years of experience as a Certified Public Accountant, and has a high degree of expertise with regard to international accounting systems corresponding to a Sarbanes- Oxley Act of 2002 financial expert. Major career background	Mr. Nagai has held positions including Director, Representative Executive Officer & Group CEO of the Company and Director and President of Nomura Securities Co., Ltd., and has served as Chairman of the Board of Directors of the Company since April 2020.	Mr. Okuda has held positions including Group Co-COO of the Company and Director, Executive Managing Director and Deputy President of Nomura Securities Co., Ltd., and currently serves as Director, Representative Executive Officer, President & Group CEO of the Company and Representative Director	Mr. Nakajima has held positions including Head of Global Markets, Senior Managing Director of the Company and Representative Director and Deputy President of Nomura Securities Co., Ltd., and currently serves as Representative Executive Officer and Deputy President of the Company.	Mr. Ogawa has held positions including Head of Office of Audit Committee, Head of Office of Non- Executive Directors and Audit Committee and Senior Managing Director and Group Internal Audit of the Company, and he has extensive experience and knowledge in the governance, internal	
Partner of Nagashima Ohno & isunematsu (Current) <b>Significant concurrent positions</b> Partner of Nagashima Ohno & isunematsu President-Elect of the Inter-Pacific Bar Association Dutside Audit & Supervisory Board Alember of Lasertec Corporation Dutside Audit & Supervisory Board Alember of Benesse Holdings, Inc.	Executive Officer, General Manager of the Reputation Quality Risk Management Division of Deloitte Tohmatsu LLC and Deloitte Touche Tohmatsu LLC Vice Chairman of the Audit Standards Committee of the Japanese Institute of Certified Public Accountants Significant concurrent positions Not applicable		and President of Nomura Securities Co., Ltd.		control and internal audit field of the Nomura Group.	
						Experience Management
						International Busine
						Financial Industry
						Accounting / Treas
			n na manang ang kanang ang kanang kanang Kanang kanang			Legal system / Regul
						Internal Control
			nere serve and an and the server state of the server server server and the server	and a second		Digital(IT)/DX
						Sustainability

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\*including Risk Management