### **NOMURA**

### **Nomura Investors Day 2010**

May 10, 2010

Kenichi Watanabe President and CEO Nomura Holdings, Inc.

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1. Review of last fiscal year

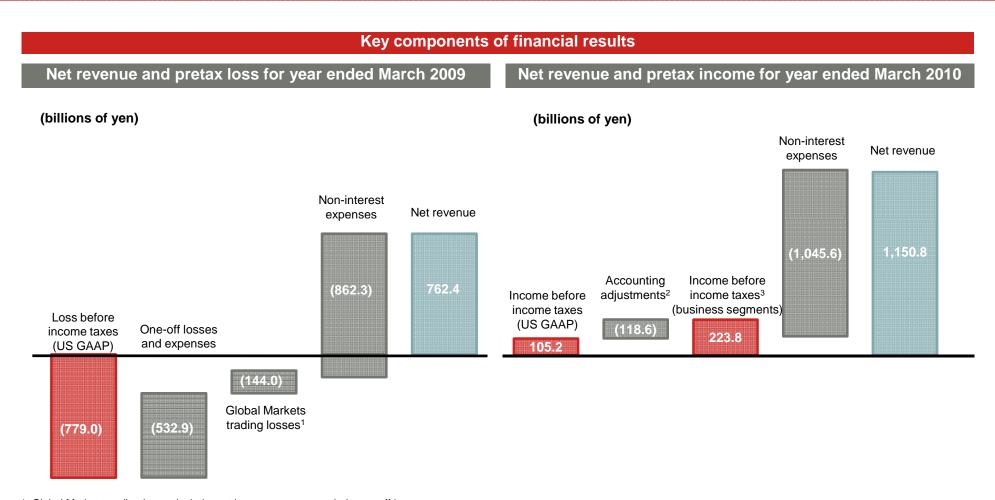
2. Stakeholder feedback

3. Medium term target

4. In closing



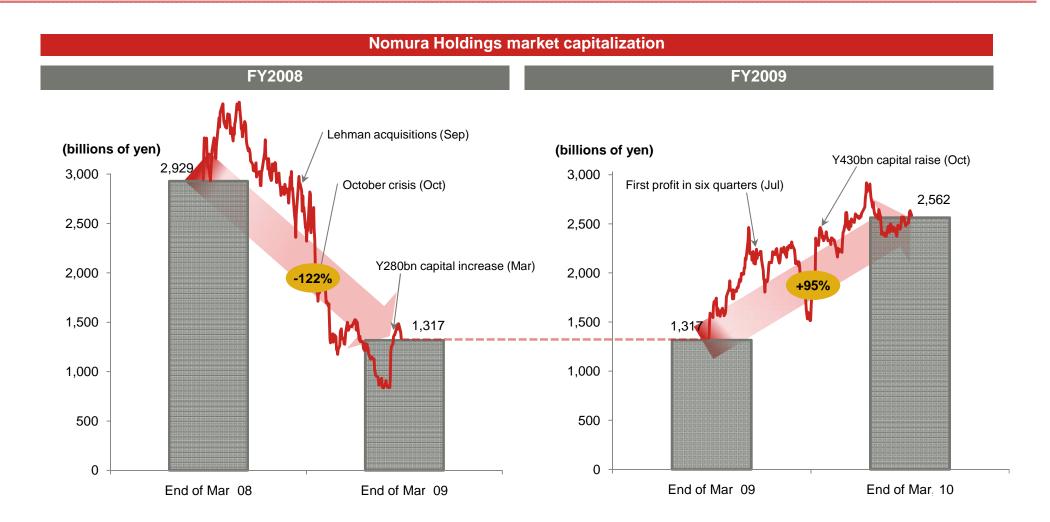
### Breakdown of revenues for last fiscal year



- 1. Global Markets trading losses include net interest revenue, exclude one-off losses.
- 2. Accounting items not attributable to business segments.
- 3. Includes Corporate Items.



### **Market capitalization**



### Review of last fiscal year

# Took off on way to being world-class

Review of last fiscal year
Stakeholder feedback
Medium term target

**4**.

In closing



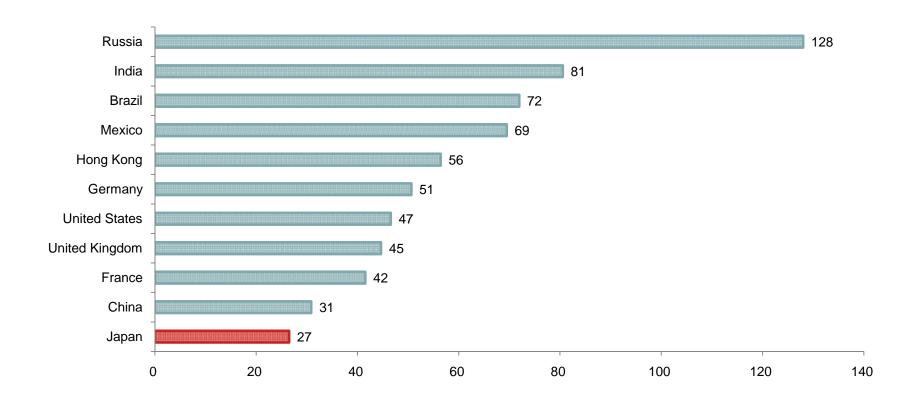
### Ask the market





### Stock market performance by country

#### FY2009 stock market performance<sup>1, 2</sup>

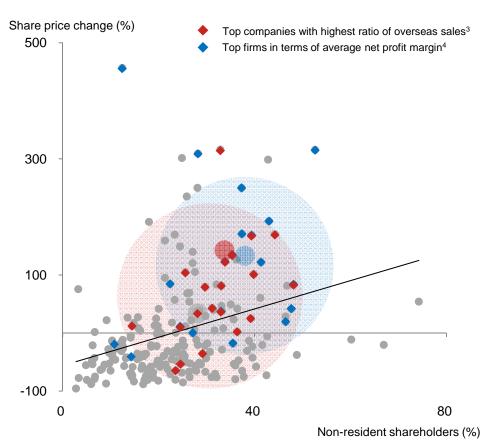


Note: 1. Russia: RTS index; India: BSE Sensex; Brazil: Bovespa Index; Mexico: Bolsa Index; Hong Kong: Hang Seng Index; Germany: DAX Index; America: S&P 500; UK: FTSE 100; France: CAC 40 Index; China: Shanghai A-Share Stock Price Index; Japan: Topix.

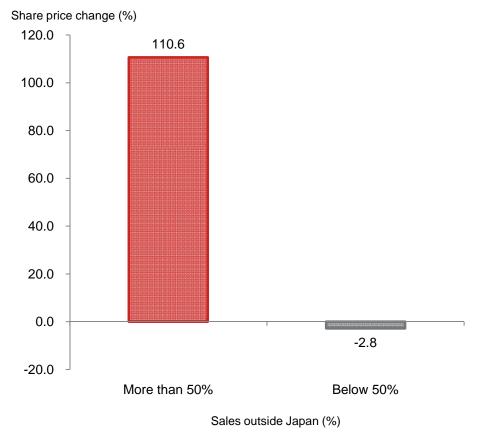
<sup>2.</sup> Change between March 31, 2009, and March 31, 2010.

### Winners of Japan's lost two decades

### Share price change from 1989 to 2009<sup>1</sup> / Ratio of shareholders not resident in Japan<sup>2</sup>



### Share price change from 1989 to 2009<sup>1</sup> / Ratio of sales outside Japan

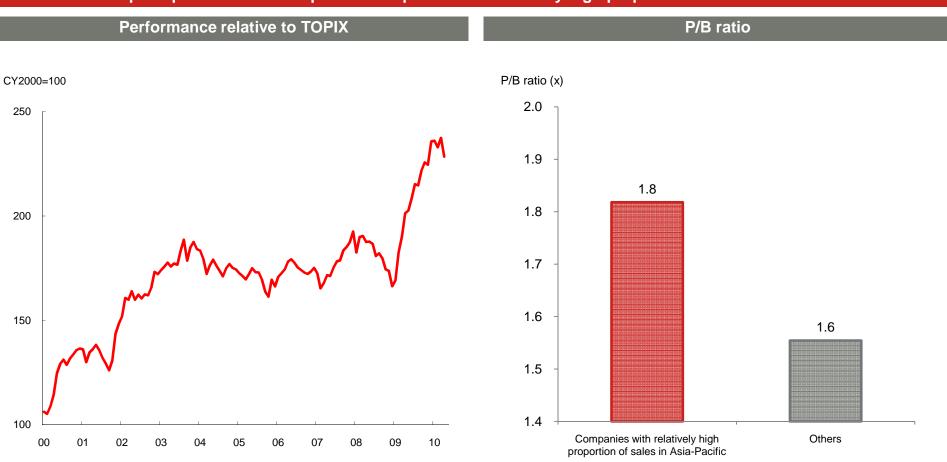


- Companies listed on the first section of the Tokyo Stock Exchange between 1989 and 2009 that had a market capitalization of over Y200bn at the end of 2009. Share price change is if held continuously for the whole 10 year period.
- Percentage of non-resident shareholders compiled by Nomura based on Tokyo Stock Exchange data. As of Sep 30, 2009.
- Top 10 companies with highest ratio of overseas sales in Dec 2009 and top 10 companies in terms of growth in overseas sales between 1992 and 2009.
- 4. Top 20 firms in terms of average net profit margin for the past 20 years (Dec 1989 to Dec 2009).



### **Tapping into growth in Asia**

### Share price performance of Japanese companies with relatively high proportion of sales in Asia-Pacific<sup>1</sup>



<sup>1.</sup> Average of 42 companies with over 15% of total sales made in Asia-Pacific region in FY2008 and market capitalization of over Y100bn at the end FY2008.

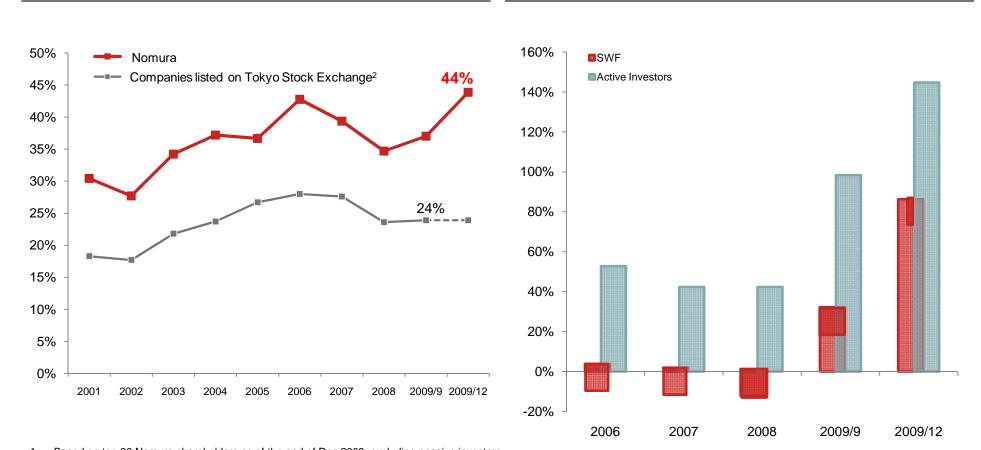
<sup>2.</sup> Source: Nomura

### **Market expectations for Nomura**

Ratio of non-resident shareholders / Nomura shares as percentage of global equity assets held by major shareholders<sup>1</sup>

Ratio of non-resident shareholders

Nomura major shareholders: Overweight<sup>3</sup>



- 1. Based on top 30 Nomura shareholders as of the end of Dec 2009, excluding passive investors.
- 2. Ratio of non-resident shareholders on Tokyo Stock Exchange compiled by Nomura based on Tokyo Stock Exchange data.
- SWF and active investor global equity assets are Nomura estimates based, based on cretin assumption and dose not represent the holding ratio of any particular investor.



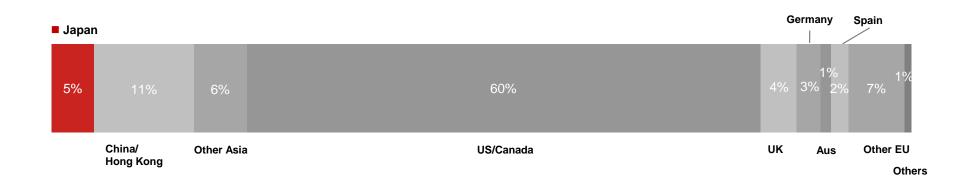
## **Ask our clients**



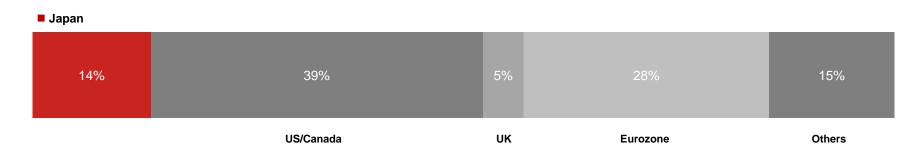


### **Institutional investors**

#### Global stock market trading value (Jan – Dec 2009)



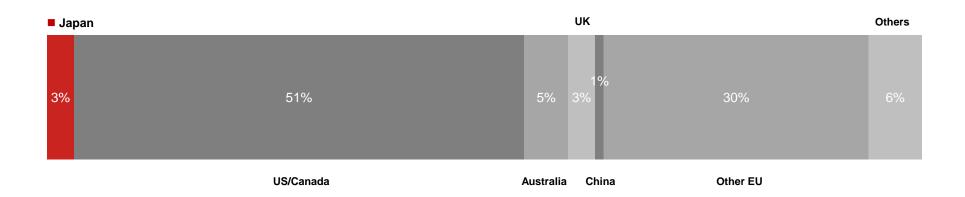
#### Global bond market (2008)





### **Retail investors**

#### Global assets under management in mutual funds (Sep 2009)





### **Corporates**

#### Corporate bonds outstanding (2009)

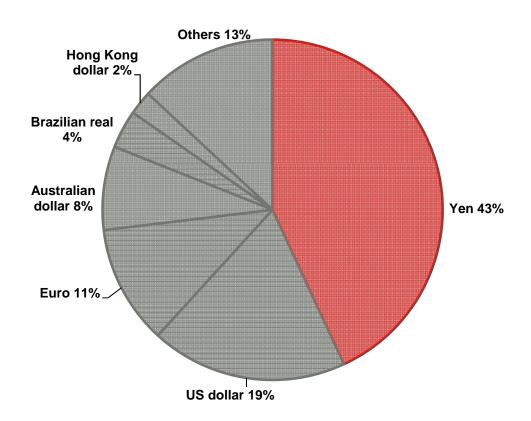


Source: Nomura, based on Federal Reserve Board, European Central Bank, and Japan Securities Dealers Association data.



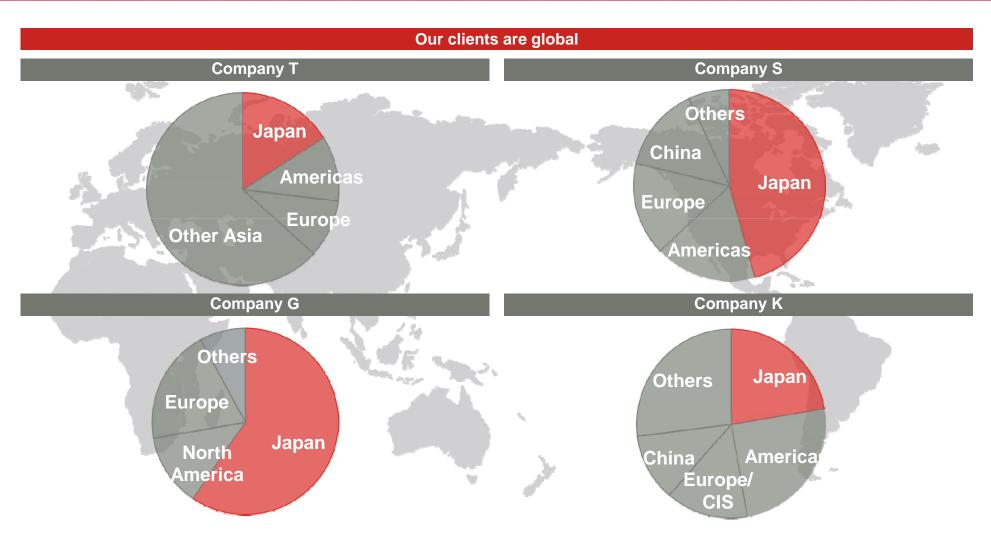
### Japanese retail investors

#### Mutual funds by currency (Dec 31, 2009)





### Japanese corporates



Source: Corporate websites. Sales by region for fiscal year ended March 2009.



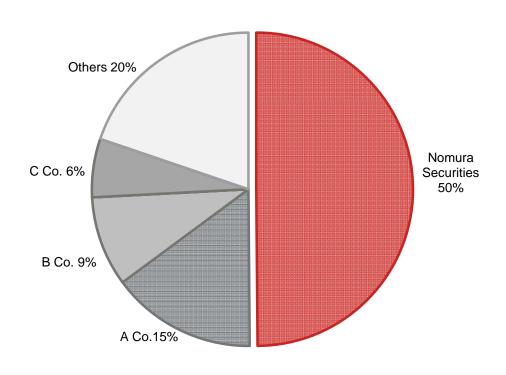
# Clients asking for Nomura's advice

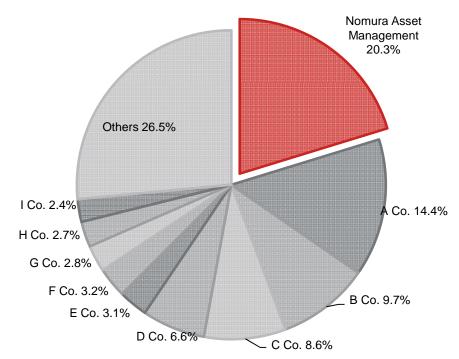


### Japanese retail clients

#### Market share of investment trust distributions<sup>1</sup>

#### Nomura Asset Management market share<sup>2,3</sup>





1. Apr 2009 - Mar 2010

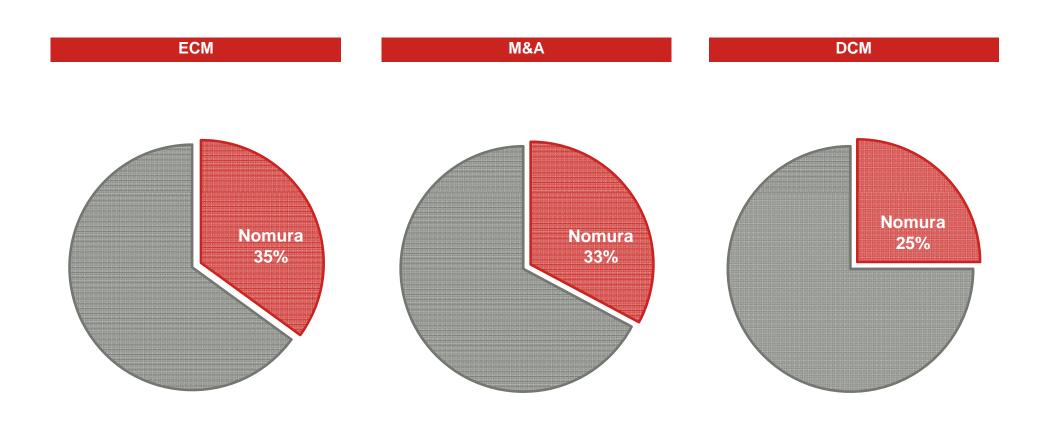
2. Share of public investment trust market in Japan .

Source: Nomura Asset Management, based on data by The Investment Trust Association, Japan.

3. Nomura Asset Management only.



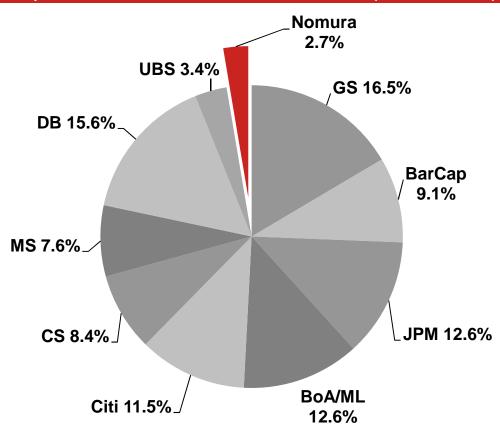
### Japanese corporate clients





### **International clients**

#### Top ten share of wholesale business revenues (Jan - Mar 2010)



7. Review of last fiscal year

2. Stakeholder feedback

**3.** Medium term target

4. In closing



# Challenge for next phase of growth

### **Medium term target**

Medium term target (year ending March 2012)

### Revenue capable of generating pretax income of Y500bn

**Session 1** 

**Retail CEO** 

**Asset Management CEO** 

**Session 2** 

Wholesale President & COO

**Global Markets CEO** 

**Investment Banking Joint Head** 

**Session 3** 

**CFO** 

**CRO** 

Hitoshi Tada

Atsushi Yoshikawa

**Jasjit Bhattal** 

Hiromasa Yamazaki

Hiroyuki Suzuki

Masafumi Nakada

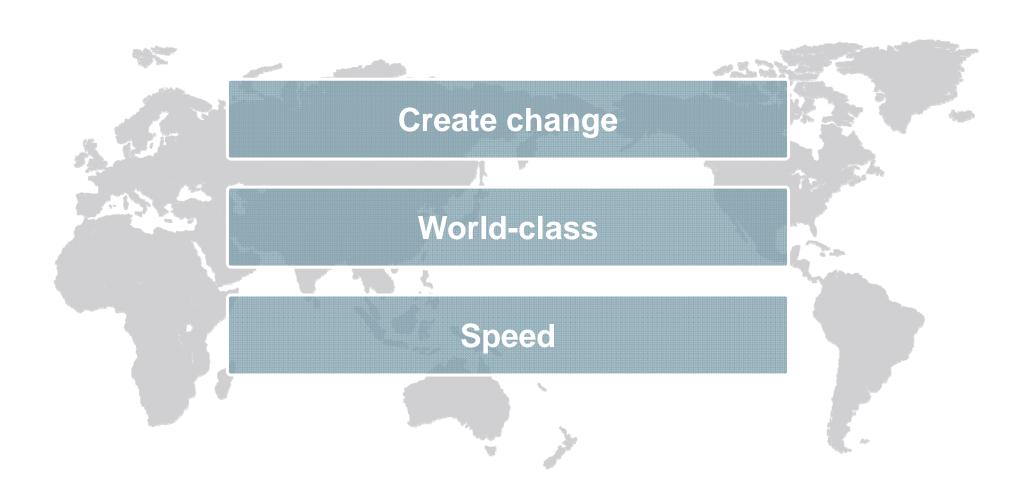
**David Benson** 

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# **Client-focused**



### **Management vision**



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